

ITEM 4		
<b>Report Name:</b>	<b>Item 4: Community Rehabilitation Company Update</b>	
<b>Meeting:</b>	<b>Barnet Safer Communities Partnership Board (SCPB)</b>	
<b>Meeting Date:</b>	22 <sup>nd</sup> July 2016	
<b>Enclosures:</b>		
<b>Report Author:</b>	Sam Rosengard Head of Stakeholders and Partnerships North West London	
<b>Outcome Required:</b>	Information Only: <b>X</b> Decision Required: Feedback/comments required:	<input type="checkbox"/>
<b>Restricted</b>	No	

## London CRC: Launch of the cohort model

A key element of our new operating model is delivering rehabilitation services to groups of offenders who have similar rehabilitation needs. This Cohort Model of offender management allows us to deliver tailored services to tackle the underlying causes of offending.

The cohort model was launched on 7<sup>th</sup> December 2015. There are five Pan-London offender cohorts:-

- 18 to 25 year old males
- 26 to 49 year old males
- 50+ year old males
- Mental health and learning disabilities (as the offender's primary presenting need)
- Women.

Community Payback is delivered independently from the above cohorts.

## A tailored approach to working with women

A key element of our new operating model is delivering rehabilitation services to groups of offenders who have similar rehabilitation needs. This Cohort Model of offender management allows us to deliver tailored services to tackle the underlying causes of offending. Recognising that women's routes into crime and their

rehabilitation needs are often quite different to those for men, one of our cohorts is women offenders.

We are working with the Mayor's Office for Policing and Crime (MOPAC) to develop multi-agency services to help break the cycle of offending among this vulnerable offender group. To help shape this work, we'll be jointly hosting an event that will bring together organisations that specialise in providing services to vulnerable women. A key part of our approach is to develop a number of local hubs where we can deliver our services to groups of women. Bringing together local organisations that specialise in working with women, these Hubs will provide holistic trauma-based interventions to tackle issues such as domestic abuse and safeguarding children.

The first Hub, in partnership with Sutton Council and a number of local providers, launched on 5 April. We are actively looking for opportunities to set up similar hubs across London. If you are aware of any local projects or organisations which could host a hub, please contact Sam Rosengard ([sam.rosengard@londoncrc.org.uk](mailto:sam.rosengard@londoncrc.org.uk)).

## **Preparing offenders for release from custody**

*An update on London Community Rehabilitation Company's Through the Gate service*

Following changes to the Offender Rehabilitation Act 2014, all offenders who will be supervised by London Community Rehabilitation Company (CRC) when released from prison now receive comprehensive resettlement support while still in custody. The aim is to break the cycle of reoffending. Nine months since our Through the Gate service launched, we are fine-tuning our approach to provide a more robust and effective service.

Since our Through the Gate service launched in May 2015, we have partnered with a number of specialist organisations to deliver a universal resettlement service for our offenders. Up until now, different providers have delivered individual elements of the service. However, since March 2016, our partner organisations each provide an end-to-end service (from initial offender screening through to pre-release work at the end of an offender's custody) across a number of prisons.

This model will ensure offenders experience a more streamlined service as they will now work with a representative from the same organisation both when they enter prison and 12 weeks prior to their release.

### ***The Providers are:***

Catch 22 (<http://www.catch-22.org.uk/> a social business that helps people turn their lives around).

Novus (<http://www.novus.ac.uk/> a not-for-profit large scale social enterprise dedicated to delivering education, training and employability programmes in more than 100 sites within prisons, Approved Premises and the community).

Penrose (<http://www.penrose.org.uk/> a charity that provides help and support for ex-offenders and people with mental illness).

***Prisons where the Through the Gates Service has been launched are:-***

- Feltham
- Isis
- Thameside
- Highdown
- High Point
- Onley
- Wormwood Scrubs
- Belmarsh
- Brixton
- Pentonville
- Wandsworth

***Resettlement services for women offenders***

We are developing tailored Through the Gate services for women offenders at the following locations:

- HM Prison Bronzefield
- HM Prison Send
- HM Prison Downview

We will deliver a universal resettlement service for women in Holloway prison until it closes in July. Initial screening and pre-release work with offenders in these prisons will be carried out by London CRC staff who will be supported by a specialist provider to deliver our mandated services.

***London CRC's Through the Gate service at a glance:***

- A universal resettlement service regardless of the length of custodial sentence
- Comprehensive resettlement support while in custody
- A personal Resettlement Plan for all offenders
- A range of specialist partner organisations provide initial screening and pre-release work with offenders
- Optional 'Getting it Right' programme to address offenders' personal reoffending triggers
- 1,400 pre-release consultations completed since May 2015

## London CRC Performance Update

Unfortunately, due to a major ICT upgrade which took place at the end of January this year, our performance and data hub are unable at present to provide borough level data on our performance. This issue is being worked through at present and we hope to have a solution in the near future.

I am able to provide the following London-wide data on London CRC's performance.

### London Wide Performance Data

<u>October - December 2015</u>	Quarter			Performance	Target
	Hit	Miss	Total		
Completion of the Sentence of the Court	3446	836	4282	80.48%	99.00%
Completion of Cos and SSOs	2772	540	3312	83.70%	75.00%
Delivery of Unpaid Work Requirement	1328	219	1547	85.84%	86.25%
Deliver of a Programme Requirement	179	42	221	81.00%	58.36%

<u>January - March 2016</u>	Quarter			Performance	Target
	Hit	Miss	Total		
Completion of the Sentence of the Court	2929	828	3757	77.96%	99.00%
Completion of Cos and SSOs	2334	298	2632	88.68%	75.00%
Delivery of Unpaid Work Requirement	1328	219	1547	85.84%	86.25%
Deliver of a Programme Requirement	179	42	221	81.00%	58.36%

## Community Payback

I have attached a breakdown of Barnet Community Payback performance which details the hours worked at each Barnet project. I hope the Partnership finds this useful.

### *Nominate a project*

For CP to truly benefit local communities and offenders, we need to run a combination of small, discrete assignments (to engage offenders with shorter sentences) as well as longer-term projects. We'd welcome any suggestions you have such as decorating run down properties, street cleaning and maintenance of public spaces.

To be considered, your project must meet the following criteria:

- It must benefit the local community
- It must not take paid work away from others
- No-one must make a profit from the work
- It must be challenging and demanding.

If you think your project fits the bill, please email your name, details of the work you'd like to suggest and the location to:- [nominations@londoncrc.org.uk](mailto:nominations@londoncrc.org.uk)

## Integrated Offender Management Update

**Aim:** To reduce the frequency and severity of re-offending amongst the cohort of prolific offenders who are responsible for a disproportionately large amount of crime in Barnet.

### *How this is delivered:*

The Barnet Integrated Offender Management programme was implemented on June 6th 2012 as a co-located, multi-agency team comprising of Police; Probation Offender Managers; Local Authority; Jobcentre+; and Housing resettlement, Mental Health, Substance Misuse specialists. The team puts in place bespoke interventions for the offenders - Individually tailored to maximise the chance of breaking the cycle of offending. These combine support, prevention and enforcement interventions as necessary.

Evidence suggests that addressing the inter-related needs of clients can have a dramatic impact on reducing reoffending. IOM initiatives have proven most successful where there a clear pathways for offenders to meet a range of needs. The co-located multiagency IOM team provides improved identification of IOM offenders

with drug & alcohol needs; direct access to specialist intervention; improved co-ordination of IOM offenders and partner agencies working with them; and effective engagement of offenders in community services immediately upon prison release.

***Why this is important:***

There are a small number of prolific offenders who are responsible for a large proportion of offending. The 2014/15 Community Safety Strategic Assessment estimated that the top 200 repeat offenders in Barnet are likely to be responsible for approximately 10% – 13% of all crime on the borough. This happens at great cost to the victims of their crimes as well as to the Criminal Justice System. Given these volumes, it is apparent that reductions in offending rates among these top repeat offenders will translate into significant reductions in the borough overall crime rate.

***Recent Performance:***

The 2015/16 Quarter 4 performance review identified that this project is currently on line to achieve or exceed all its targets. The IOM is demonstrating strong performance in reducing offending rate of cohort members in comparison to period prior to joining cohort. In Quarter 4 of 2015/16 The programme is demonstrating a 42% reduction in offending rate of IOM cohort members compared to their average offending rate in 12 months prior to joining the programme.